ARDEN SCHWENKER

| Maquoketa, IA 52060 ♦ (563) 219-2883 ♦ arden@iailsenior.com | |
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| PROFESS | IONAL SUMMARY — |
| Focused Director of Operations with over 20 years | s of success in designing customer-oriented programs and |
| developing high performing service-oriented team | s. Accomplished in working with organizational leaders |
| and medical practices to establish business goals a | nd devise strategies driving revenue generation and |
| business growth. Proven track record in creating so | calable customer service operations infrastructures to |
| nurture relationships with customers. | • |
| | SKILLS — |
| Strategic planning and execution | HIPAA/Fraud Waste and Abuse Compliance |
| Process improvements | • Medicare/Medicaid/Commercial Insurance Laws |
| Operations Oversight | Practice Management/EMR/EHR Software |
| Staff Management | QuickBooks Accounting and Payroll |
| Practice Management | Microsoft Office 365 |
| Revenue Cycle Management | Human Resources |
| • CPT/HCPCS/ICD-10 Billing and Coding | Staff training/development |

WORK HISTORY

Director of Operations, 10/2010 to 06/2021

Larsen Billing Service, LLC – Remote, UT

- Improved operational procedures to increase efficiency and profitability while tightly controlling costs.
- Collaborated with management and fellow supervisors to organize efficient operations and increase profit margins.
- Leveraged innovative tools and methodologies to improve performance and drive strategic initiatives.
- Performed risk management, internal audits and employee interviews on compliance issues for investigation and resolution.
- Implemented improvement initiatives and developed compliance testing program to monitor and identify gaps in new and existing practices.
- Created policies and programs to encourage managers and employees to report suspected fraud and other improprieties, without fear of retaliation.
- Researched learning topics and drafted scripts and documentation, produced videos, tracked attendance and implemented audits.
- Drove system improvement efforts from concept to completion while strategically managing outside vendors.
- Scheduled and conducted evaluations of company policies, procedures and internal control structures.
- Counseled department heads and healthcare providers regarding compliance risks and standards.

- Improved company policies and standards to outline ethical, safe and efficient procedures.
- Identified potential areas of compliance vulnerability and risk to develop and implement corrective action plans.
- Researched and compiled statistical data to support cost control and care improvement initiatives.
- Drove operational improvements for midwifery and birth center clients which resulted in savings and improved profit margins.
- Managed team of over 50 employees, overseeing hiring, training, and professional growth of employees.
- Orchestrated day-to-day operations of billing department, including medical coding, payment posting, accounts receivables and collections.
- Participated in workshops and other training opportunities to remain current on billing procedures, regulations and industry updates.
- Complied with all HIPAA Privacy and Security Regulations to protect patients' medical records and information.
- Reviewed patient diagnosis codes to verify accuracy and completeness.
- Trained new employees on multiple medical billing programs and data entry software.
- Prevented financial delinquencies by working closely with managers to resolve billing issues before becoming unmanageable.
- Guarded against fraud and abuse by verifying all coded data accurately reflected services provided.

Director of Operations, 01/2007 to 07/2010

EMS Detergent Services – North Liberty, IA

- Defined, implemented and revised operational policies and guidelines.
- Oversaw day-to-day production activities in accordance with business objectives.
- Kept up-to-date with industry trends and identified areas of opportunity to drive improvements.
- Managed budgets, appointment scheduling, employee and event itineraries and accounts to improve productivity initiatives.
- Compared vendor prices and negotiated for optimal savings.
- Oversaw quality control and productivity rates to increase revenue and production times.
- Optimized organizational systems for payment collections, AP/AR, deposits and recordkeeping.
- Maintained compliance with DOT regulations, accurately documenting driver qualifications, permits and equipment information.
- Monitored and maintained high level of on-time delivery reliability service and performance
- Closely monitored operations and performed regular safety audits for adherence to administrative policies and compliance regulations.

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| FDUCATION |
| EDUCATION — |

Bachelor of Arts: English And Finance **University of Iowa** - Iowa City, IA

Certified Professional Compliance Officer